

**AWLS DEW**  
**Financial Plan Narrative**  
**January 2024**



January 2024



# Introduction...



## What is this financial plan?

- Ohio Department of Education & Workforce Development (DEW)
- Public school districts are required to have a positive cash balance in a current fiscal year.
- The AWLS November five-year forecast had deficits in Fiscal Year 2025 and Fiscal Year 2026.
- Therefore, the District had to create and approve this plan.

## The DEW AWLS Financial Plan

- The plan must include information regarding how the District plans to:
  - ▶ Increase revenue to balance the budget, and/or
  - ▶ Reduce expenditures by approximately:
    - ▶ \$746K in fiscal year 2025
    - ▶ \$3.7M in fiscal year 2026

## DEW AWLS Financial Plan

- The District was officially notified on November 30 by DEW about the requirements for the creation of the financial plan.
- The AWLS administration had meeting with a DEW representative several times to discuss the plan.
- The new AWLS Board of Education held two work sessions to discuss options that would be in the plan.

## AWLS Financial Plan Focus

- The guiding principles of the financial plan were to identify ways to adjust the five year forecast but keep the district mission in the forefront of decisions.
- The community expects:
  - ▷ students to be future ready upon graduation.
  - ▷ high academic excellence that leads the District to be one of the best in area and the state.
  - ▷ the use of conservative financial practices while preserving academic excellence.

## AWLS Financial Information

- Operating Expenditures
- Funding Per Pupil
- Operating Expenditures Per Pupil
- School District Millage Comparison
- AWLS Operational Levy History
- State & Federal Funding FY 24 and FY 25
- Nexus & Fallen Timbers Mall Funding
- Considerations in the Plan
- Expenditure Reduction/Revenue Increase

# AWLS Operating Expenditures

## ■ Operating Expenditures for FY 2023

<u>Operating Expenditures</u>	<u>AWLS</u>	<u>State Average</u>
Salaries as part of the operating expenditures	61.4%	55.92%
Benefits as part of the operating expenditures	22.68%	23.31%
Purchased services as part of the operating expenditures	11.98%	15.02%
Supplies & Materials as part of the operating expenditures	2.67%	3.72%
“Other” expenses as part of the operating expenditures	1.54%	2.03%

This information is from the DEW FY 2023 CUPP Report which can be viewed on their website.



# AWLS Operating Expenditures Per Pupil

## ■ Operational Expenditures Per Pupil for FY 2023

<u>Operating Expenditures Per-pupil:</u>	<u>AWLS</u>	<u>State Average</u>
Administration	\$1599.31	\$2083.42
Building Operation	\$2611.63	\$3090.23
Instructional	\$8048.45	\$8803.30
Pupil Support	\$1065.47	\$956.79
Staff Support	<u>\$203.08</u>	<u>\$501.87</u>
Total Operating	\$13527.95	\$15427.50

\*We have one of the lowest operating costs/pupil in the county for comparable Districts.

# AWLS Operating Expenditures Per Pupil Comparison

## Operating Expenditures Per Pupil:

AWLS	\$13,527.95
State Average	\$15,427.50
Toledo Public	\$21,005.24
Ottawa Hills	\$17,904.36
Rossford Ex. Vill.	\$17,052.58
Maumee City	\$16,617.01
Oregon City	\$15,910.82
Springfield Local	\$15,427.50
Washington Local	\$14,725.17
Perrysburg Ex Vill.	\$14,426.21
Sylvania City	\$13,346.15

This information is from the DEW FY 2023 CUPP Report which can be viewed on their website.

# AWLS Administration Expenditures Per Pupil Comp.

## Administration Expenditure Per Pupil

AWLS	\$1599.31
State Average	\$2083.42
Toledo Public	\$3708.77
Rosssford Ex. Vill.	\$2570.03
Ottawa Hills	\$2468.91
Maumee City	\$2442.98
Oregon City	\$2030.80
Perrysburg Ex Vill.	\$1911.04
Sylvania City	\$1833.03
Springfield Local	\$1735.60
Washington Local	\$1683.51

This information is from the DEW FY 2023 CUPP Report which can be viewed on their website.

# AWLS Funding Per Student

## ■ Funding Per Student in Fiscal Year 2023

<u>Funding Per Student</u>		<u>AWLS</u>	<u>State Average</u>	
Percentage of State	20.59%	\$2,758.53	40.46%	\$6860.50
Percentage of Local	62.42%	\$8,362.70	40.30%	\$6903.17
Percentage of Federal	8.67%	\$1,161.70	7.04%	\$1196.60
Percentage of "Other Non-Tax"	8.32%	<u>\$1,114.91</u>	12.19%	<u>\$2153.59</u>
	Total=	\$13,397.85		\$17,113.86

This information is from the DEW FY 2023 CUPP Report which can be viewed on their website.

# AWLS Comparison- Total Funding Per Student

## Total Revenue Per Pupil:

AWLS	\$13,397.85
State Average	\$17,113.86
Toledo Public	\$21,683.26
Rossford Ex. Vill.	\$19,890.43
Maumee City	\$18,712.73
Ottawa Hills	\$16,932.37
Washington Local	\$16,925.14
Oregon City	\$16,595.49
Springfield Local	\$15,188.42
Perrysburg Ex Vill.	\$14,882.14
Sylvania City	\$14,223.53

This information is from the DEW FY 2023 CUPP Report which can be viewed on their website.

# AWLS Historical Financial Information

## Comparison of Area School Districts Voted & Effective Millage 2022 Duplicate (Collection 2023)

School Districts wholly or mostly located in Lucas County:

<i>School District</i>	<i>Mills</i>	<i>General Operations</i>	<i>Bond</i>	<i>Perm Imp</i>	<i>Voc School</i>	<i>Grand Total</i>	<i>*Cost/\$100K Home</i>
Ottawa Hills	Total Gross	139.95	3.10	4.00	0.00	147.05	\$2,448
	Effective	71.63	3.10	3.33	0.00	78.06	
Maumee	Total Gross	86.50	2.00	2.65	3.20	94.35	\$1,535
	Effective	42.27	2.00	2.03	2.75	49.05	
Washington	Total Gross	84.20	2.65	3.20	0.00	90.05	\$1,541
	Effective	43.86	2.65	2.43	0.00	48.94	
Sylvania	Total Gross	81.80	3.20	1.30	0.00	86.30	\$1,345
	Effective	39.06	3.20	1.01	0.00	43.27	
Springfield	Total Gross	75.05	0.42	2.25	3.20	80.92	\$1,265
	Effective	35.62	0.42	1.83	2.75	40.62	
Toledo	Total Gross	65.35	4.02	2.00	0.00	71.37	\$1,282
	Effective	35.49	4.02	1.65	0.00	41.16	
Oregon	Total Gross	62.95	3.50	2.00	0.00	68.45	\$1,197
	Effective	33.60	3.50	1.55	0.00	38.66	
Anthony Wayne	Total Gross	66.10	3.30	2.20	3.20	74.80	\$1,034
	Effective	24.74	3.30	2.20	2.75	32.98	

This information is from the Lucas County Auditor Report from FY 2023

# AWLS Millage Comparison

## Lucas County Auditor FY 2023 Effective Millage Report

	<u>Effective Millage</u>	<u>Cost Per \$100K</u>
Ottawa Hills	78.06	\$2448
Maumee	49.05	\$1535
Washington Local	48.94	\$1541
Sylvania	43.27	\$1345
Springfield	40.62	\$1265
Toledo	41.16	\$1282
Oregon	38.66	\$1197
AWLS	32.98	\$1034

## AWLS Historical Financial Information

- AWLS funding per student is the lowest in Lucas County and lower than the state average.
- AWLS has one of the lowest operating costs per student in Lucas County and lower than the state average.
- AWLS has the lowest effective millage in Lucas County (costs per \$100K of home value)



## AWLS Historical Financial Information

- **Operational Levy History over last 32 years:**
  - ▷ **June 1992** - New Operational Levy Passed
  - ▷ **May 2003** - 5 Year New Operational Levy Passed
    - ▷ Reapproved in Aug. 2008, Nov. 2012, and Nov. 2022
  - ▷ **November 2013**- New Operational Levy Passed

# AWLS Historical Financial Information

## ■ State & Federal Revenue

- ▶ State Funding for FY 2024 was approximately \$337K and \$244K for FY 2025.
- ▶ This increase equates to \$0.43/student per school day in FY 2024 and \$0.31/student per school day in FY 2025.
- ▶ Federal Fund will not increase in FY 2024 and FY 2025.
- ▶ ESSER funds will end in FY 2024.

## AWLS Historical Financial Information

### ■ Nexus Pipeline

- ▶ FY 2020 - \$1,205,130
- ▶ FY 2021 - \$1,840,894
- ▶ FY 2022 - \$2,109,319
- ▶ FY 2023 - \$917,273
- ▶ FY 2024 - *Estimated at \$1.2 million*

- FT Mall Agreement- ~\$268K less in FY 2024 and until the agreement is complete.

## DEW AWLS Financial Plan

- Some of the major considerations for the plan:
  - ▷ AWLS District mission, vision, and goals
  - ▷ Financial survey/input from stakeholders
  - ▷ Current five year forecast
  - ▷ Classroom services
  - ▷ Current legal requirements related to services
  - ▷ Current financial conditions in the community

## Parts of the Financial Plan

- Expenditure Reduction
- Revenue Enhancement
- FY 2024 is this school year
- FY 2025 is the 2024-25 school year
- FY 2026 is the 2025-26 school year

## DEW AWLS Financial Plan- Expenditure Reductions

### ■ FY 2024 (This school year):

- ▶ Material/Supply Account reduction of \$125K
- ▶ ESC Contract reduction (school psychologist) and adjustment for Director of Gifted Services reduction of \$150K
- ▶ Purchased Services reduction of \$160K
- ▶ ESC contract adjustment for gifted services reduction of \$57,500.

## DEW AWLS Financial Plan- Expenditure Reductions

- **FY 2025 Expenditure Reductions (School Year 2024-25)**  
**Reductions regardless of the March Levy:**
- Certified/Administrative Position Attrition/Adjustments;  
Reduction of \$393,682
- Administrative Position Reductions of \$153,516
  - ▶ AWLS currently has fewer administrative positions than in the early 2000's

## DEW AWLS Financial Plan- Expenditure Reductions

- **FY 2025 Expenditure Reductions (School Year 2024-25)**  
***If the March Levy fails:***
- Material/Supply Account reduction of \$125K
- Purchased Services reduction of \$160K
- Implementation of Pay-to-Participate for grade 7-12 athletics. This program will reduce personnel costs for these programs by ~\$183K.



## DEW AWLS Financial Plan- Expenditure Reductions

- **FY 2025 Expenditure Reductions (School Year 2024-25)**  
***If the March Levy fails - continued:***
- Decrease in the filling of specific extracurricular supplemental positions. This reduction will be ~\$86K.
- Decrease of six custodial service positions and one media center aide position. This reduction will be ~\$261K.

## DEW AWLS Financial Plan- Expenditure Reductions

- **FY 2025 Expenditure Reductions (School Year 2024-25)**  
***If the March Levy fails - continued:***
- Decrease in transportation services within approximately one mile of the school and all extracurricular transportation. This reduction will be ~\$346K.

## DEW AWLS Financial Plan- Expenditure Reductions

- **FY 2026 Expenditure Reductions (2025-26 School Year)**  
**A continuation of FY 2025 reductions:**
- Certified/Administrative Position Attrition/Adjustments;  
Reduction of \$393,682
- Administrative Position Reductions of \$168,843

## DEW AWLS Financial Plan- Expenditure Reductions

- **FY 2026 Expenditure Reductions (2025-26 School Year)**  
**A continuation of FY 2025 reductions if a new operational levy is not approved in 2024:**
- Decrease in the filling of specific extracurricular supplemental positions. This reduction will be ~\$105K.
- Decrease of six custodial service positions and one media center aide position. This reduction will be ~\$261K.

## DEW AWLS Financial Plan- Expenditure Reductions

- **FY 2026 Expenditure Reductions (2025-26 School Year)**  
***A continuation of FY 2025 reductions if a new operational levy is not approved in 2024:***
- Pay to Participate for extracurricular activities. The fees collect will be used to offset a portion of the personnel costs for these programs by ~\$183K.

## DEW AWLS Financial Plan- Expenditure Reductions

- **FY 2026 Expenditure Reductions (2025-26 School Year)**  
***If a new operational levy is not approved in 2024:***
- Material/Supply Account reduction of \$125K
- Purchased Services reduction of \$160K
- Additional administrative position reductions of ~ \$300K.
- Decrease in transportation services within approximately two miles of the school and all extracurricular transportation. This reduction will be ~\$439K.

## DEW AWLS Financial Plan- Expenditure Reductions

- **FY 2026 Expenditure Reductions (2025-26 School Year)**  
***If a new operational levy is not approved in 2024:***
- Decrease in safety services at FTMS, resulting in a ~\$74K reduction.
- Elimination of field trips, resulting in a ~\$49K reduction.

## DEW AWLS Financial Plan- Expenditure Reductions

- **Additional expenditure reduction for FY 2026, FY 2027, and FY 2028.**
- Projected salary increases will be reduced in these fiscal years to 1%.



## DEW AWLS Financial Plan- Expenditure Reductions

- **Additional considerations of expenditure reductions:**
  - ▷ If needed, gifted services and intervention services may be reduced.
  - ▷ The District will continue to review opportunities for expenditure reductions.

## DEW AWLS Financial Plan- Expenditure Reductions

- Total reductions in FY 2024 = \$492,500
- Total reductions in FY 2025,  
regardless of the March levy = \$547,198
- Total reductions, regardless of the March levy- ~\$1 million

## DEW AWLS Financial Plan- Expenditure Reductions






- Total reductions in FY 2025 could total ~\$1.7 million
- Total reductions in FY 2026 could total ~\$2.3 million
- FY 24, FY 25, and FY 26 expenditure reduction considerations total a minimum of ~\$4.5 million.

## DEW AWLS Financial Plan - Revenue

- The District has placed a new operational levy on the March 19 ballot.
  - ▷ 5 years in length
  - ▷ 2.42 Mills
  - ▷ Collects ~\$3.3 million dollars a year
- The District will implement pay to participate for extracurricular activities that will generate ~\$183K. These funds will be used to offset personnel costs for these programs.

# Anthony Wayne Local Schools Proposed Five-Year, 2.42 Mill Operational Levy

## Estimated Property Owner Cost \*

				
Property Market Price	Auditor 35% Assessed Value	Proposed 2.42 mill increase	Expiring .8 mill bond	Net Cost Effective Jan. 2025
<b>\$500,000</b>	<b>\$175,000</b>	<b>\$423.50</b>	<b>- \$140.00</b>	<b>\$283.50</b> per year <b>\$23.63</b> per month
<b>\$450,000</b>	<b>\$157,500</b>	<b>\$381.15</b>	<b>- \$126.00</b>	<b>\$255.15</b> per year <b>\$21.26</b> per month
<b>\$400,000</b>	<b>\$140,000</b>	<b>\$338.80</b>	<b>- \$112.00</b>	<b>\$226.80</b> per year <b>\$18.90</b> per month
<b>\$350,000</b>	<b>\$122,500</b>	<b>\$296.45</b>	<b>- \$98.00</b>	<b>\$198.45</b> per year <b>\$16.54</b> per month
<b>\$300,000</b>	<b>\$105,000</b>	<b>\$254.10</b>	<b>- \$84.00</b>	<b>\$170.10</b> per year <b>\$14.18</b> per month
<b>\$250,000</b>	<b>\$87,500</b>	<b>\$211.75</b>	<b>- \$70.00</b>	<b>\$141.75</b> per year <b>\$11.81</b> per month
<b>\$200,000</b>	<b>\$70,000</b>	<b>\$169.40</b>	<b>- \$56.00</b>	<b>\$113.40</b> per year <b>\$9.45</b> per month
<b>\$150,000</b>	<b>\$52,500</b>	<b>\$127.05</b>	<b>- \$42.00</b>	<b>\$85.05</b> per year <b>\$7.09</b> per month
<b>\$100,000</b>	<b>\$35,000</b>	<b>\$84.70</b>	<b>- \$28.00</b>	<b>\$56.70</b> per year <b>\$4.73</b> per month

\* As estimated by the Lucas County Auditor, January 2024

## The DEW AWLS Financial Plan

- This plan was created based on the information available to the District at this time.
- The AWLS Board of Education and administration do not want to reduce services to students, families, and the community.
- Ultimately, expenditures have to be reduced if they are higher than the revenue coming into the operational budget of the District.

**Send questions to:**

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